

2008 **COMMANDER IN CHIEF** INSTALLATION EXCELLENCE AWARD DOVER AIR FORCE BASE, DEL

Graphic illustration by Capt. Marnee A.C. Losurdo

over Air Force Base is the Air Force winner of the 2008 Commander in Chief's Annual Award for Installation Excellence, the Department of Defense announced April 14.

"This is the first time in the 23-year history of this prestigious award that an AMC installation has been recognized as the Air Force's best," said Gen. Arthur Lichte, Air Mobility Command commander. "This is truly a total force award!"

"This is a big achievement for Dover Air Force Base," said Col. Steven Harrison, 436th Airlift Wing commander. "It's a tremendous testament to the criticality of our mission, the excellence with which it is performed and the quality of the men and women of Team Dover--active duty, Reserve, civil service civilians and our many team partners including the Dover community, our congressional delegation, contracting partners, and sister service and other governmental agencies."

Some of Team Dover's efforts include opening a state-of-the-art Air Freight Terminal, which increased cargo capacity and efficiency by 50 percent and enabled faster support to the warfighter. The base was also recognized as a leader in housing privatization and was named the Air Force's Outstanding Housing Installation Team - Privatized Location. Team Dover was highlighted for its increased efficiency using Air Force Smart Operations for the 21st Century and served as a benchmark for the U.S. Air Force and foreign air forces. Additionally, Dover AFB implemented a seamless stand-up and transition of two C-17 squadrons, which resulted in mission capable aircraft within 40 days of delivery.

"Winning this award highlights the dedication and commitment of Team Dover's men and women and their support of the Air Force mission, allowing our nation her sovereign options," said Col. Randal L. Bright, 512th AW commander.

The CINC's Annual Award for Installation Excellence recognizes the outstanding and innovative efforts of the people who operate and maintain U.S.

See Winner on page 3

EXAMPLE TO A POINT FOR THE AF for 2006

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Organization of excellence-day in, day out

Col. Randal L. Bright 512th AW commander

would like to take this opportunity to congratulate you, the members of the 512th Airlift Wing, for your service during the past year. This service couldn't be more aptly recognized than by being a member of the Air Force Commander in Chief's Installation Excellence Award winning team.

Remember this is not the 436th AW's award; it's a Dover Air Force Base award. Understand that you have the same right to the title as all other members of Team Dover. Therefore, I am in constant coordination with Col. Steven Harrison, 436th AW commander, to help ensure the prize money will be used to support total team projects.

I applaud your excellence in performing your job day in and day out, on UTAs and any other day the mission of the Air Force calls upon you to serve; you have been recognized for the sterling way in which you accomplish the mission.

In preparation for the Operational Readiness Inspection in July, almost 220 of our reservists and 500 active-duty members deployed to the Air National Guard's Combat Readiness Training Center in Michigan April 20-25. This was a great training opportunity as we've identified issues needing improvement. But just as important, we have identified areas of merit. I challenge you to not lose sight of these areas by only focusing on those issues requiring improvement. By continuing to recognize both areas of excellence and issues of improvement, we will attain a very successful ORI. The Air Mobility Command Inspector General will realize you are an organization of excellence. "I applaud your excellence in performing your job day in and day out ..."

Col. Randal L. Bright 512th AW commander



we must not lose sight of our day-to-day obligations. Expert execution of those obligations is what earned us distinction in installation excellence such as our continual focus on safety.

Most likely as you read this issue, you already made some plans for Memorial Day weekend and events occurring over the "101 Critical Days of Summer." Take the time to analyze the associated risks with whatever events you are planning and perform those activities in the safest manner possible. We need you, your civilian employer needs you and most importantly, your family needs you. You owe your safety to these three groups throughout the "101 Critical Days of Summer."

Enjoy the summer and stay focused with the knowledge that you are essential in accomplishing our mission; we can't complete our ORI without you!

Thank you for the service you provide for our nation, and I'm honored to be your commander.

Although the inspection is right around the corner,

Lincoln's leadership offers valuable lessons for all

Col. Walton F. Reddish 512th AMDS commander

Historically, there've been individuals who have been bred and cultured as leaders of great nations and causes. Often, common people have been forced into leadership with little preparation, such was Abraham Lincoln.

When President Lincoln took office, the Confederate States of America had already been formed. A virtual unknown, viewed by many as an incompetent bumpkin and an "accidental" president, he walked into a maelstrom of turmoil unprecedented in the young republic. His response and the civil war were legendary. Students of leadership would benefit from a review of his philosophies and his interactions with others.

Abraham Lincoln, a complex thinker, was a simple, unassuming man. His approach to situations was direct and austere. He preferred persuasion over coercion and made the best use of an individual's strengths. As president, he avoided "orders" favoring "request or a suggestion." While not timid to act, he allowed his subordinates to make decisions from the available information. He felt these decisions brought more enthusiasm from the executor. He also believed leaders should interact closely with subordinates. Early in his administration, he was seldom in his office. He greeted and inspected every volunteer infantry unit traveling through Washington. He also mingled personally with those he served, wandering into the offices of civil servants, lingering for casual conversations. Rather than summoning subordinates, he would go to them unannounced.

President Lincoln knew how to get the most of the people around him while commanding respect and loyalty. To view a list of his leadership style, read the full story at www.512aw.afrc.af.mil.

Senior Airman Andria J. Allmond

Staff writer

The Liberty Wing recognized the "Month of the Military Child" by dedicating April 5 to honor the children of military members here.

"The purpose of this event is to salute our young heroes," said Master Sgt. Linda Berry, Airman and Family Readiness NCO in charge and event assistant. "These children are making a sacrifice by having military parents."

The 512th Airlift Wing Airman and Family Readiness and the Kent County 4-H Club sponsored the occasion. Airmen and 4-H members assisted children of both Reserve and active-duty members from Dover Air Force Base and surrounding military families throughout the day.

Children began their day at the Youth Center, where they engaged in games including basketball, floor hockey and "get to know you games." The group then moved to Eagles Lanes for bowling and a pizza-party lunch. The day concluded with a movie at the base theater.

In 1986, Secretary of Defense Caspar Weinberger recognized the importance of military-connected children and their role in military families when he established April as "Month of the Military Child" in a Defense Department commemoration.

"The wing does something every year to recognize the 'Month of the Military Child,' but this is the first year we're having a day-long event like this," said Tech. Sgt. Mariah Krass, an event assistant from the 512th A&FR.



Photo by Senior Airman Andria J. Allmond

Matthew Anderson, son of Capt. Cathy Anderson, 512th Military Personnel Flight commander, prepares more ammunition for a balloon fight held during the "Month of the Military Child" celebration here April 5.

The Kent County 4-H organization would like to see this event occur next year, said Lauren Thompson, 4-H program assistant. Both Ms.Thompson and Tasha Cooper, another 4-H program assistant involved in the event, said they felt this occasion provided not only fun but good exposure of the 4-H program to the children.

Winner from cover -

military installations. The five recipients of this highly competitive presidential award were selected for their exemplary support of DoD missions.

The other winning installations are Army Fort A.P. Hill, Bowling Green, Va.; Marine Corps Base, Camp Pendleton, San Diego, Calif.; Naval Base Coronado, San Diego, Calif.; and Defense Supply Center Richmond, Richmond, Va.

The winners were chosen due to their excellent practices, which better enable mission performance and enhance the quality of life for military men and women and their families, said DoD officials. Each winning installation succeeded in providing excellent working, housing and recreational conditions, and was identified as making the most efficient use of the resources provided in order to further the unit's mission.

"Ultimately, Dover (AFB's) excellence is a reflection of the support it receives from our local community. We thank you all so much for your tireless backing of our Airmen and our role in the nation's defense," Colonel Harrison said.

The base competed against 117 wings throughout the Air Force to win the \$1 million in quality of life funds.

The windfall from the award will go towards making quality of life improvements that will benefit a majority of the base population, said Colonel Harrison. Following the initial win at the major command level, inputs on how to spend the winnings were solicited from across the base and evaluated on the feasibility and impact.

One of the top priorities selected by input from throughout the base is to make some much-needed upgrades to the base theater, including renovating the restrooms, seating, flooring and curtains.

"This is something that our entire team (married and single Airmen, DoD civilians, families and total force teammates) can benefit from," Colonel Harrison said.

Dover Airmen also highlighted fitness facilities and requested improvements. Muchneeded repairs to the running track and football field are underway, including reseeding and sodding the field and installing a water fountain. A path for jogging or walking will also be installed to connect the Fitness Center with the running track. Finally, a wireless audio system will be installed at the Fitness Center, allowing patrons to connect headphones to the cardio equipment in order to better hear the television broadcasts in the rooms than what is currently possible with the FM transmitter system used there. An added bonus to this system is it will be able to be moved to the new Fitness Center when it is constructed.

The prize money will also make the base safer for pedestrians as three Atlantic Street crosswalks will be lighted with flush-mounted lights, similar to what is used to illuminate the base's runways and taxiways. This will better notify drivers that pedestrians are using the crosswalks, especially in low-light conditions.

"Fitness and safe access are critical to the health of our Airmen and their families," Colonel Harrison said.

The 2008 CINC's Award ceremony was May 8 at the Pentagon. (Courtesy 436th Public Affairs)

Bioenvironmental ensures reservists fit to fight

Senior Airman Sasha Skrine

Staff writer

hin first, and then place the mask over your face. Breathe deeply and follow the instructions on the screen," directed Tech. Sgt. Sondra Raphael as she signs off on the previous customer, sanitizes the mask insert and calls out for the next

customer to take a seat.

Sergeant Raphael, a traditional reservist and the NCO in charge of the bioenvironmental flight, quickly and accurately provides quantitative fit tests to more than 60 customers during the UTA weekends.

Sergeant Raphael, currently the sole employee, is challenged with a high volume of customers. These customers include reservists in need of their annual tests along with the more than 200 Liberty Wing members tasked with the upcoming Operational Readiness Inspection.

The QNFT, known as the gas mask fit test, is a mandatory test to ensure the equipment a reservist takes into a war zone is functioning properly.

> "Right now, our priority lies with reservists slated for deployment and those who are participating in the ORI," said Sergeant Raphael. "Reservists tasked in the ORI must have a current gas mask fit test," said Lt. Col. James Johann, 512th AW Readiness Cell director. "The

fit test is one of the biggest items inspectors check. If reservists aren't up to date, they would be automatically disqualified."

The gas mask fit test is only one aspect of the bioenvironmental flight's mission promoting the health and well being of Air Force personnel.

Sergeant Raphael, a reservist for 10 years, described her responsibilities as ranging from water, air and soil testing to chemical, radiological and bacteriological analysis.

"Our duties in bioenvironmental are quite varied depending on whether or not we are working in an overseas or deployed environment," she explained.

In order to meet the challenge of being the sole administrator of a high volume of tests, Sergeant Raphael cites planning, scheduling and flexibility as the keys to successfully carrying out the mission of keeping the Liberty Wing fit.

Tech. Sgt. Sondra Raphael, 512th Aerospace Medicine Squadron, administers the Quantitative Fit Test as part of her duties as NCO in charge of the bioenvironmental flight. This test is required before a reservist can take their protective equipment to an exercise or on a deployment.

Photo by Staff Sgt. Steve Lewis

Defense Secretary approves civilian GWOT medal

Defense Secretary Robert M. Gates approved the civilian equivalent of the Global War on Terrorism medal.

The medal was created to recognize the contributions of the U.S. Air Force civilian workforce in direct support of U.S Armed Forces members engaged in combating terrorism.

The medal is the civilian equivalent of the GWOT Expeditionary Medal awarded to military members. To be eligible for this medal, civilian employees must have supported a military GWOT operation on or after Sept. 11 in Iraq or Afghanistan for 30 consecutive days in an area of eligible military operation or 60 nonconsecutive days in a combat zone.

Civilian employees who believe they are eligible for the GWOT-



Secretary of Defense Robert Gates approved the civilian equivalent of the Global War on Terrorism Service Medal. The medal military members earn is pictured above.

C must provide source documentation to the Labor Management and Employee Relation Section, reachable at (302) 677-4645. *(Courtesy Air Force Reserve Command)*

Happy Birthday AF Reserve

Senior Airman Andria J. Allmond

Staff writer

The Air Force recognized its 60th birthday last year; this year the AF Reserve has reason to celebrate, as it marks 60 years since its creation.

▲ On April 14, 1948, President Harry Truman, inspired by Reserve programs, activated during World War I, officially forged the AF Reserve as a field operating agency of the Air Force.

Nearly 50 years later, the Air Force Reserve became the ninth major command called Air Force Reserve Command on Feb. 17, 1997. Other changes have occurred over the years in this ever-evolving force.

"Since (Operations Desert Storm, Shield and Iraqi Freedom), I have seen more acceptance and respect for the Reserve by our active-duty counterparts," said Se-

nior Master Sgt. Sheila Berg, 709th Airlift Squadron command section NCO in charge, who enlisted in 1980. "There used to be such a lack of communication between the Reserve and the active duty. Now, I believe the active duty realizes we're not just 'weekend warriors,' and communication has really improved."

The 512th Airlift Wing, in particular, has its fingerprints on AFRC history:

During World War II, the 512th AW was named the first combat cargo squadron.
On Oct. 28, 1962, President John F. Kennedy activated the Liberty Wing for participation in the Cuban Missile Crisis.

- On July 19, 1981, Chief Master Sgt. Donna Lehmann, a 512th AW member, became one of the first C-5 female loadmasters for the Air Force.

Team Dover will continue its celebration of the Reserve's 60th birthday at the Air Force Ball Sept. 6 at 6 p.m. at the Sheraton Hotel.



Ironman movie features Airmen, aircraft

Photo by Jet Fabara

Lt. Col. David Coppler (left), 772nd Test Squadron commander, instructs actor Terrence Howard on the controls of an F-16 Fighting Falcon simulator to help prepare him for his role in the movie "Iron Man" at Edwards Air Force Base, Calif. Parts of the movie were filmed at Edwards AFB, where about 150 Airmen were featured as well as F-22 and C-17 aircraft.

ARPC provides flags for retiring reservists

The Air Reserve Personnel Center in Denver is now in charge of purchasing and distributing flags for all retiring reservists who request one.

Previously, 512th Airlift Wing members had to obtain the flags themselves from a Delaware state senator. Now, retirees can request the flag to be sent from ARPC from within the vPC-GR by logging onto https://arpc.afrc.af.mil/ vPC-GR/Dashboard.asp, login, select your service component default view, select "action request," click the "retirement tab," on the bottom left of screen and initial the box at the bottom of the screen. After the retirement information is completed, select "Yes" on the "Would you like a U.S. Flag?" question. Once the retirement is approved, ARPC automatically processes the request.

The new flag process includes a letter from the commander of the Air Force Reserve Command, certificates, retirement lapel pin and an informal letterproviding information regarding retirement and retirement orders. *(Courtesy Air Reserve Personnel Center)*

Reservists may encounter limited mandays

After October 2008, reservists may face restrictions on the number of mandays they can serve. In October 2004 the Department of Defense and congressional staffers declared reservists E-1 through O-6 could serve no more than 1,095 days in a rolling four-year calendar without an approved waiver.

Now, possibly 2,000 reservists on Military Personnel Appropriation mandays or Reserve Personnel Appropriation mandays will reach or exceed the limit by September, the majority coming from security forces, operations and maintenance.

If reservists reach 1,095 days in a 1,460-day period a waiver must be approved by the secretary of the Air Force for manpower and Reserve affairs.

To read the full story, log on to www.afrc.af.mil/newsreleases/story. asp?id=123091518. (Courtesy AFPN)





512th AW spouses meet for dinner, trivia

Liberty Wing spouses are getting together for dinner and fun May 14 at the Lobby House in Dover. Dinner begins at 7 p.m., and team trivia starts at 8:15 p.m. Think up a funny team name and come armed with all those stored up factoids; they may come in handy. Other halves are also invited. For more information, call Liz Jones at (302) 730-1946.

Buy discounted pool passes by May 31

Outdoor Recreation is looking for suggestions to plan out this season's pool events and activities. A grand opening barbecue is May 24 at 11 a.m. at the Eagles' Oasis Pool, located in the base housing area. The Main Base Pool is located near the Fitness Center.

Season pool passes went on sale at Outdoor Recreation May 1, and there is a 10 percent discount if purchased before May 31. The daily fee is \$3, a single season pass is \$25, \$45 for a family of two, \$62.50 for a family of three and \$80 for a family of four or more.

The Eagles' Oasis Pool is open Sunday through Saturday 11 a.m. to 7 p.m. The Main Base Pool is open Wednesday through Monday 11 a.m. to 7 p.m. For more information, to make a suggestion or reserve a pool for a party, call (302) 677-3959.

101 Critical Days of Summer starts in May

This year's 101 Critical Days of Summer campaign starts at 4 p.m. May 23 and ends at 7 a.m. Sept. 2. Its purpose is to prevent mishaps and save lives through programs that raise awareness of the dangers during the highest mishap period of the year. Increased outdoor activity during the summer is one of the leading causes of fatalities and mishaps in the Air Force. During last year's campaign, the Air Force lost 19 Airmen due to mishaps. Most of them involved automobile and motorcycle accidents. For more information about the campaign, see http://afsafety.af.mil/seg/101Days/101Days.shtml.

Gas station closed for reconstruction

The service station here is closed to make way for new facilities at the current location. With construction planned from August to the summer of 2009, the new gas station is slated to include a Shoppette, Class Six store, car wash, and coffee and sandwich shops.

Demolition and construction is set to occur at the parking lot between the existing service station, chapel and Eagles Lanes Bowling Center.

ABUs authorized for commercial travel

The Air Force has expanded the wear policy stating that Airmen may now wear the Airmen Battle Uniform, Battle Dress Uniform or Desert Camouflage uniform (as appropriate) while traveling in an official capacity on commercial travel in the continental United States. The uniform policy specifies that wearing our uniform "serves as a constant reminder to us, to those we come in contact with, that our job is to support our wingmen who are on the scene globally, conducting difficult and dangerous missions."

Airmen are encouraged to wear blues during travel and civilian clothes are still authorized. Commanders have authority to be more restrictive when conditions apply, and this policy does not extend to wear of utility uniforms such as flight suits.

The policy reminds Airmen that professional appearance and discipline are paramount to public opinion and confidence in the world's greatest air force. This policy will be incorporated into the next update of Air Force Instruction 36-2903, Dress and Personal Appearance of Air Force Personnel.

For more information, call the Air Force Personnel Call Center at DSN 665-5000 or toll free (800) 616-3775.

New Web site available for AF retirees

The Air Force has created a news and information Web site for Air Force retirees. The site is located at www.retirees.af.mil and offers a list of resources including information on the Survivor Benefit Plan, AF Retiree News Service and a list of Air Force retirees Activities Offices worldwide. Visitors can navigate throughout the site by clicking on the sections located on the top navigation bar.

USO Delaware presents "Hailing our Heroes & Their Families Picnic" over May UTA

USO Delaware is hosting a picnic to honor Airmen and their families May 17, Armed Forces Day, at the Eagle's Nest Picnic Area from 11 a.m. to 4 p.m. The New York City Police Jazz Band will present a concert and music by All Tunes DJ. Along with free lunch, there are childrens' activities, free gifts and door prizes such as movies, calling cards, NASCAR tickets, bicycles, car seats and a TV/DVD combo set. Col. Randal L. Bright, 512th Airlift Wing commander, has authorized reservists to attend, mission permitting. Because the event is catered, pre-registration by May 7 was required. Families who missed the sign-up deadline are still encouraged to attend the event and enjoy the festivities, but please understand those who signed up have first priority in the food tents.



File photo by Staff Sgt. Steve Lewis



Quarterly Award Winners

Congratulations to the wing's first quarter (January to March) winners. They are: Airman: SrA Jeffery Lopez NCO: TSgt Robert Wynn SNCO: MSgt Terry Archer Officer: Capt Justin Botts Civilian: Elizabeth Daniels

Retirements

TSgt Chris Williams TSgt Leonard White SMSgt Rene Flores CMSgt Fred Traute MSgt James Bell

DE Graduates

The Developmental Education graduates are: Senior NCO Academy MSgt Bernard Cochran MSgt James Ralph NCO Academy MSgt Vincent Alois TSgt Joseph Kelley TSgt Glendese Ramos Airman Leadership School

SrA Joel Griffith SrA James Grove SrA Justin Viens

Newcomers

TSgt Patricia Richards SSgt Marlene Brusco SSgt John Hemmerlein SSgt Michael McCracken SrA Yolanda Ashlock SrA Michael Checkawitz



SrA Robert Davis SrA Arielle Henry SrA Kandice Marsh SrA Edward Reeder A1C Shemeil Christopher A1C Fatima Craft A1C Taherr Tate Robinson Amn Darrell Ringgold

Scholastic Achiever

SSgt Robert Burns scored a 90 or higher on a career development course.



lor's degree

Say hello to:

for a physical therapist

Name: Staff Sgt. Marlene Brusco **Unit:** 512th Mission Support Squadron

Civilian Occupation: Administration

Hobbies: Dancing, sightseeing and

Personal Goals: Finish my bache-

Hometown: Feasterville, Pa.

learning about other cultures

MSgt Vincent Alois MSgt Terrence Bender MSgt Lance Brodeur MSgt Gigi Cox MSgt Matthew Gippe MSgt Thomas Laccorn MSgt Jody Parker TSgt Reginald Godfrey TSgt Yvette Harrison TSgt William Hendershot TSgt Lee Herbert SSgt Michael Checkawitz SSgt Robert Halley SrA Dolan Butler SrA Jennifer Darlin SrA Veronica Price SrA Elliot Smith A1C Thomas Cook A1C Matthew Garvey A1C Darron Harmon A1C Alicia Huber A1C Karista Laise A1C Monae Rector Amn Latasha Archie

Reenlistments

MSgt Francis Glynn SSgt John Hemmerlein A1C Brandon Artis A1C Joshua Gilbert AB Jon King



Allie Ford

Senior Master Sgt. Bryan Ford, 512th Maintenance Group, is proud to announce his daughter Allie Ford is the only Air Force Reserve dependant to have been selected to attend the U.S. Air Force Academy's teen aviation camp this summer. She is one of 36 worldwide to have been selected.

"Your support through the application process was key to her selection," said Sergeant Ford. "All of you that know her understand why she was selected. Her mother and I thank all of you for your support during this lengthy process."



Samantha Berthiaume

Capt. Kathryn Fiddler, 512th Military Equal Opportunity officer, recently announced her daughter, Samantha Berthiaume, was accepted to the U.S. Air Force Academy.

Ms. Berthiaume is a recent graduate of James M. Bennett High School, Salisbury, Md., and plans to major in Aerospace Physiology at the academy. In ad-



dition to her academic excellence, she was nominated by Maryland Senator Barbara Mikulski and noted for her community leadership.

Winner of the Jefferson Award for community and public service efforts, she started the first youth team to participate in the Relay for Life for Wicomico County, Md., an overnight event which raises money for the American Cancer Society.

Ms. Berthiaume begins classes at the USAFA June 26.

What's happening?

Listed here are a few community and social events reservists can participate in.

- **May 9**, Commander In Chief Excellence Award Winner Celebration, 6 to 7:30 p.m., Landings Club

- **May 10**, 22nd Annual Tuskegee Airmen Dinner, 6 to 9:30 a.m., Landings Club

- **May 10**, USO Book Give-away, 10 a.m. to 3 p.m. for reservists and active duty, 1 to 3 p.m. for retirees and Department of Defense civilians

- **May 14**, Delaware State Fair entertainment tickets go on sale online. Acts in July include Demolition Derby, Rodney Atkins, 3 Doors Down-Stain'd-Hinder, Monster Truck Show, Carrie Underwood-Lady Antebellum, Daughtry, Trace Adkins-Bucky Covington, Martina McBride-Chris Young and Tony Hawk's Boom Boom Huck Jam.

- **May 14**, Kiwanis Armed Forces Luncheon, noon to 1:30 p.m., DuPont Hotel, Wilmington

- **May 15**, Daedalians 42nd Flight Annual Scholarship Fundraiser Golf Tournament, Eagle Creek Golf Course. Cost is \$65.

- May 16-17, Commissary Case Lot Sale, 9 a.m.

- **May 17**, USO's "Hailing our Heroes & Their Families Picnic, 11 a.m. to 4 p.m., Eagle's Nest Picnic Area

- May 30 to June 1, NASCAR, Dover Downs

512th Memorial Affairs Squadron wins big

Senior Airman Andria J. Allmond Staff writer

ir Force Reserve Command officials recently announced the 512th Memorial Affairs Squadron received the 2007 Air Force Readiness Program of the Year Award. To be considered for this title, units must exhibit accomplishments in the areas of innovation, management, customer focus and satisfaction, and operational results.

The men and women of the 512th MAS met a year, riddled with challenges, head-on, said Senior Master Sgt. Juan Hernandez, 512th MAS superintendent

These challenges included efforts to balance the installation's lodging requirements throughout Delaware.

Also, the unit deployed 87 personnel members, extending over 10 major functional areas at five worldwide locations and accrued 6,620 mandays of services support. This support exceeded AFRC's deploy-



Graphic illustration by Capt. Marnee A.C. Losurdo

The 512th Memorial Affairs Squadron made headlines last month, as they were bestowed the 2007 Air Force Readiness Program of the Year Award.

ment expectations by 700 percent. Additionally, the 512th MAS served

as lead trainers for AFRC's automated lodging reservation system. Unit members guided the ALRS implementation throughout four AFRC bases.

"I am continually impressed with and proud of the work ethic, volunteerism and dedication of the men and women of the 512th Memorial Affairs Squadron; they are always ready, willing and able to step up whenever called upon to support our war time as well as our peace time missions at a moment's notice," said Lt. Col. John Hayes Jr., 512th MAS commander.

"We are extremely honored and," said Sergeant Hernandez. "In short, these men and women exemplify a dynamic team that is capable of tackling any challenge, anytime, anywhere."

UTA Schedule		
	A Team	B Team
JUN	21-22	28-29
JUL	12-13	19-20
AUG	2-3	8-9
SEP	6-7	13-14
A-Team, May 30		

B-Team, May 15

paydates

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